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A Disaster Management Contingency and Training Plan for Nursing Service Personnel

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Abstract: **Background:** Disasters such as typhoons, floods, and earthquakes frequently impact the Philippines, placing nurses at the forefront of response and care. Given these recurring threats, ensuring that nurses possess adequate awareness, knowledge, and skills is crucial to mitigate risks, enhance preparedness, and promote effective disaster management. **Aim/Objectives:** This study sought to (1) assess the current levels of awareness, knowledge, skills, and involvement of private hospital nurses in Rizal Province across four phases of disaster management—mitigation and prevention, preparedness, response, and rehabilitation and recovery; and (2) propose a contingency and training plan based on identified gaps. **Methods:** A descriptive correlational design was employed. A total of 350 nurses from Level 1, 2, and 3 hospitals participated by completing a validated questionnaire. Data were analyzed using descriptive statistics, analysis of variance, and correlation tests to identify differences and relationships among variables. **Results:** Overall, the nurses reported very high levels of awareness and skills, coupled with a high level of knowledge and significant involvement in disaster-related activities. Nurses in larger (Level 3) hospitals exhibited higher practical readiness and engagement, while those in Level 1 and 2 facilities had comparatively lower scores. Positive correlations emerged between higher levels of awareness, knowledge, and skills and increased engagement in disaster initiatives. **Conclusion:** Building on these findings, a targeted contingency and training plan was designed using Pucel's Performance-based Instructional Design, emphasizing hands-on simulations, structured policy briefings, and collaborative efforts with local disaster risk reduction offices. Addressing these specific gaps can bolster hospital preparedness, strengthen community resilience, and ensure more effective disaster response and patient care.

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What is Known on the Topic

1. Nurses in disaster-prone areas, particularly in developing countries, often have insufficient training and limited experience in disaster preparedness and response.
2. National policies and guidelines in the Philippines (e.g., RA 10121 and DOH Administrative Orders) mandate hospitals to create or update comprehensive disaster management plans.
3. Many studies highlight that while hospital nurses typically have high awareness of disaster management, gaps remain in their practical skills, consistent involvement, and familiarity with specific government policies.

What This Paper Adds

1. Nurses display strong preparedness with notably high levels of awareness and skills, alongside substantial disaster-management involvement
2. Larger (Level 3) hospitals excel in practical disaster response and participation, highlighting disparities in preparedness among different hospital levels.
3. Awareness, knowledge, and skills strongly correlate with the extent of nurses' engagement, underscoring the need for targeted training to enhance overall disaster readiness.

1. Introduction

Disasters, both natural and man-made, pose significant threats to public health and safety, necessitating comprehensive preparedness and response strategies from healthcare systems worldwide [1,2]. The role of healthcare professionals, particularly nurses, is pivotal in mitigating the impacts of such events through their involvement in disaster risk reduction, emergency response, and recovery efforts [3,4]. The World Health Organization (WHO) and the International Council of Nurses (ICN) emphasize the need for robust disaster nursing competencies to enhance resilience and preparedness among healthcare personnel [5]. In the Philippines, a disaster-prone country frequently affected by typhoons, earthquakes, and pandemics, the need for disaster nursing education and training is even more pronounced [6]. The increasing frequency and intensity of disasters necessitate a systematic approach to disaster management, particularly in hospitals where nurses serve as frontliners in emergency and crisis situations [7].

Recent global events, such as the COVID-19 pandemic, have underscored the critical role of nurses in disaster response and the challenges they face in terms of preparedness and competency [8,9]. Studies indicate that while nurses are expected to be adept at disaster management, many remain inadequately prepared due to gaps in education, training, and institutional support [10,11]. In developed countries, comprehensive disaster preparedness programs are integrated into nursing education and hospital protocols, ensuring that nurses possess the necessary skills to respond effectively to emergencies [12]. However, in developing nations like the Philippines, there is a growing concern regarding the sufficiency of disaster-related education and training among nurses, particularly in private hospitals where standardized disaster management programs may be lacking [13,14].

The Philippines, ranked among the most disaster-prone countries in the world, has established national frameworks such as the Republic Act No. 10121, known as the Philippine Disaster Risk Reduction and Management Act of 2010, and the Department of Health (DOH) Administrative Order No. 2019-0046 on Disaster Risk Reduction and Management in Health (DRRM-H) [15]. These policies outline the roles and responsibilities of healthcare institutions in disaster preparedness and response [16]. Despite these initiatives, studies have shown that many healthcare facilities, particularly private hospitals, struggle to fully implement these guidelines due to resource constraints and limited institutional commitment [17]. Furthermore, the Disaster Management Reference Handbook (2021) has identified key barriers to disaster preparedness, including inadequate disaster drills, lack of awareness among healthcare workers, and limited access to essential resources for emergency response [18].

Firouzkouhi *et al.* proposed the Nurse Disaster Preparedness Model, which highlights three phases—pre-disaster, disaster, and post-disaster—emphasizing the need for continuous education and skill enhancement [19]. However, despite these efforts, studies indicate that many Filipino nurses, especially those in private hospitals, lack the necessary training and institutional support to effectively participate in disaster management programs [20,21].

This study seeks to address the gaps in disaster preparedness among nursing service personnel in private hospitals in Rizal Province, a region frequently affected by floods, earthquakes, and health emergencies in the Philippines. Specifically, it aims to assess nurses' levels of awareness, knowledge, and self-reported skills in disaster management and their extent of involvement in hospital-led disaster management programs. By identifying the existing gaps and challenges, this research intends to develop a contingency and training plan tailored to the needs of private hospitals in disaster-prone areas. The expected outcomes of this study include enhanced disaster preparedness among nurses, improved hospital disaster management protocols, and strengthened institutional collaboration for emergency response. Ultimately, the findings will contribute to the ongoing efforts to professionalize disaster nursing in the Philippines and ensure that healthcare facilities are adequately equipped to respond to future crises.

2. Materials and Methods

2.1. Research Design

This study employed a quantitative descriptive correlational research design. Based on an extensive literature review, quantitative methods are widely used due to their effectiveness in handling large sample sizes. Determining the relationships among variables is also crucial, particularly in disaster management research.

A survey questionnaire was utilized to assess the levels of awareness, knowledge, skills, and extent of involvement in disaster management among nursing service personnel in private hospitals in Rizal Province. The study focused on the four pillars of disaster management: Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response, and Disaster Rehabilitation and Recovery. The findings guided the development of a disaster management contingency and training plan tailored to the needs of nursing personnel.

2.2. Participants of the Study

A purposive sampling technique was used to select nursing personnel from private hospitals in Rizal Province, particularly those located in high-risk disaster areas. These areas have experienced severe natural calamities such as floods, typhoons, and earthquakes, as well as high volumes of COVID-19 cases since 2020.

Roscoe's rule of thumb was applied in determining the sample size, suggesting that sample sizes between 30 and 500 are appropriate for most research studies [22]. The study included 350 participants, representing 50% of the total average number of nurses in 14 selected private hospitals.

Inclusion Criteria included nurses employed in private hospitals within Rizal Province, regardless of their demographic profiles, and other nursing service personnel such as nurse assistants, caregivers, and institutional workers with associate degrees. Exclusion Criteria covered hospital management and office staff. Private hospitals that declined participation were replaced by alternative hospitals within the same region.

2.3. Instrumentation

The survey questionnaire comprised five parts: the Demographic Profile, which collected details such as age, gender, educational attainment, position, hospital level, and years of experience; the Level of Awareness, consisting of 20 items assessing awareness across the four disaster management pillars derived from the National Disaster Risk Reduction and Management Plan (NDRRMP) 2011-2028 [23]; the Level of Knowledge, assessed using a true or false format based on the Philippine Disaster Reduction and Management Act (RA 10121) [24]; the Level of Skills, measured using a four-point Likert scale, with items adopted from the Core Competencies in Disaster Nursing [25] and studies by Rojas *et al.* (2023) [26], Krongthaeo *et al.* (2022) [27], and Thobaity *et al.* (2016)

[28]; and the Extent of Involvement, also assessed using a four-point Likert scale, with indicators adapted from Rojas & De Castro (2023) [29].

The questionnaire underwent content validation by five experts specializing in disaster management and disaster nursing. Following validation and revisions, pilot testing was conducted with nursing personnel from hospitals outside Rizal Province.

The reliability of the instrument was assessed using Cronbach's alpha coefficient, which demonstrated excellent internal consistency across all components.

2.4. Data Gathering Procedures

The data collection process was divided into two phases. During the Preparatory Phase, ethical clearance was secured from the Research Ethics Committee (REC) of St. Paul University Philippines (Approval No.: SPUP_2023_0454_SR_RT, dated 14 August 2023). Informed consent was obtained from all participants in accordance with ethical guidelines.

During the Implementation Phase, eligible participants were briefed on the study's purpose, benefits, and potential risks. Surveys were administered via Google Forms and paper-based questionnaires, depending on participant preference. The principles of autonomy and confidentiality were strictly followed, with survey responses scheduled for shredding one year post-study. Data were collated and processed using statistical methods.

2.5. Data Analysis

Appropriate statistical tools were applied to analyze the data. Frequency count, percentage, and weighted mean were used for demographic data. The t-test and ANOVA were employed to determine significant differences, while Pearson's correlation coefficient (r) was used to assess relationships among variables. SPSS software was utilized for data validation and statistical computation.

2.6. Scales for Measurement

The scales (Table 1) used in this study were designed to objectively measure the participants' disaster management competencies and level of involvement. The level of awareness and skills was assessed using a four-point scale, where a relative value of 4 corresponded to a statistical limit between 3.25 and 4.00, interpreted as very high. A score of 3 ranged from 2.50 to 3.24, categorized as high, while a score of 2 fell within 1.75 to 2.49, signifying a moderate level. Lastly, a score of 1 indicated a statistical limit between 1.00 and 1.74, classified as low.

Table 1. Scale for Level of Awareness and Skills

Relative Value	Statistical Limit	Descriptive Interpretation (DI)
4	3.25-4.00	Very High
3	2.50-3.24	High
2	1.75-2.49	Moderate
1	1.00-1.74	Low

The level of knowledge (Table 2) was evaluated based on the number of correct answers provided by participants. A correct response range of 266 to 350, representing 76 to 100 percent, was classified as very high. Scores between 178 and 265, covering 51 to 75 percent, were categorized as high. A lower classification of knowledge was assigned to those scoring between 88 and 177 correct answers, corresponding to 26 to 50 percent. Finally, participants with a correct response range of 0 to 87, representing 0 to 25 percent, were categorized as having very low knowledge.

Table 2. Scale for Level of Knowledge

Number of Participants with Correct Answers	Percentage of Participants with Correct Answers	DI
266-350	76-100%	Very High
178- 265	51-75%	High
88-177	26-50%	Low
0-87	0-25%	Very Low

The extent of involvement (Table 3) was also assessed through a four-point scale. A relative value of 4, with a statistical limit between 3.25 and 4.00, was interpreted as a very great extent of involvement. A score of 3, ranging from 2.50 to 3.24, was considered a great extent. A moderate extent of involvement was assigned to scores between 1.75 and 2.49, while the lowest category, limited extent, applied to values between 1.00 and 1.74.

These measurement scales provided a structured and objective basis for evaluating the participants' awareness, knowledge, skills, and involvement in disaster management across the key domains assessed in this study.

Table 3. Scale for Extent of Involvement

Relative Value	Statistical Limit	DI
4	3.25-4.00	Very Great Extent
3	2.50-3.24	Great Extent
2	1.75-2.49	Moderate Extent
1	1.00-1.74	Limited Extent

3. Results

3.1. Participants Profile

The study's participants predominantly consist of young female nurses aged 23-29 years old (91.43%). The majority (77.14%) are female, with male participants making up 19.71% and a small percentage (3.14%) preferring not to disclose their gender. In terms of education, most participants (63.71%) hold a bachelor's degree, while 6% have an associate degree, and a smaller proportion have master's (4.29%) or doctoral degrees (2.86%). Additionally, 23.14% fall into the "others" category, possibly referring to short-course diploma holders or certification earners in caregiving or emergency response. Regarding job positions, registered staff nurses form the largest group (62%), followed by nursing assistants (27.43%), nurse supervisors/managers (7.43%), and chief nursing officers/directors (3.14%). The majority of participants work in Level I hospitals (61.71%), while smaller proportions are in Level II (24.57%) and Level III (13.71%) hospitals. In terms of experience, most participants have 0-5 years of hospital experience (88%), with fewer having 6-10 years (8.57%), 11-15 years (2%), and only 1.43% having 16 years or more.

3.2. Participants' Level of Awareness in Terms of the Four Areas (Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery)

Table 4 indicates the summary of areas' overall mean, descriptive interpretation and ranking. In summary, the overall mean level of awareness of the participants in all four areas is 3.32, which implies that they exhibit a very high level of awareness. Among the four areas, the highest mean is obtained on disaster preparedness (3.35) followed by disaster response (3.34), disaster rehabilitation and recovery (3.31), and disaster mitigation and prevention (3.29), which got the last ranking as presented in the table.

Table 4. Summary of Areas' Overall Mean, Descriptive Interpretation and Ranking

Areas	Overall Mean	DI	Rank
Disaster Preparedness	3.35	Very High	1
Disaster Response	3.34	Very High	2
Disaster Rehabilitation and Recovery	3.31	Very High	3
Disaster Mitigation and Prevention	3.29	Very High	4
Overall Mean	3.32	Very High	

3.3. Significant Difference in the Participants' Level of Awareness on Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery When Grouped According to Their Profile

Table 5 exhibits the participants' level of awareness on disaster mitigation and prevention when grouped according to their profile. The obtained p-values of 0.215, 0.244, 0.941, 0.127, and 0.343, which are greater than 0.05 level of significance, indicate the acceptance of the null hypothesis. This means that there is no significant difference in the level of awareness on disaster mitigation and prevention when grouped according to age, educational attainment, position in the hospital, level of hospital, and work experience. However, the obtained p-value of 0.025 which is less than 0.05 level of significance indicates the rejection of the null hypothesis. This means that there is a significant difference in the level of awareness on disaster mitigation and prevention when grouped according to gender. Therefore, gender is a factor that affects the level of awareness on disaster mitigation and prevention.

Table 5. Participants' Level of Awareness on Disaster Mitigation and Prevention When Grouped According to Their Profile

Disaster Mitigation and Prevention	Mean	P-Value	Decision
Age			
23 - 29 years old	3.29	0.215	Accept Ho
30 - 36 years old	3.39		
37 - 43 years old	3.45		
44 - 50 years old	2.33		
51 years old & above	3.55		
Gender			
Male	3.18	0.025	Reject Ho
Female	3.34		
Prefer not to say	2.80		
Educational Attainment			
Associate degree (e.g. AA, AS)	3.25	0.244	Accept Ho
Bachelor's degree (e.g. BA, BS)	3.35		
Doctorate degree (e.g. PhD, EdD)	3.42		
Master's degree (e.g. MA, MS, MEd)	3.37		
Others	3.13		
Position in your hospital			
Chief Nursing Officer/Nursing Director	3.42	0.941	Accept Ho
Nurse Supervisor/Nurse Manager	3.25		
Nursing assistant	3.19		
Registered staff nurse	3.34		

Level of Hospital			
Level I	3.25	0.127	Accept Ho
Level II	3.30		
Level III	3.49		
Work Experience			
0 - 5 years	3.28	0.343	Accept Ho
6 - 10 years	3.33		
11 - 15 years	3.49		
16 years and above	3.84		

3.4. Participants' Level of Knowledge in Terms of the Four Areas (Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery)

Table 6 reveals the summary of the average percentage of participants with correct answers, the areas' overall mean and ranking. In summary, the overall result of the average percentage of participants with correct answers in all four areas is 66.26% which implies that the majority of the participants' knowledge is at the high level. Specifically, Disaster mitigation and prevention is at a high level with 61.80% correct response while disaster preparedness has 79.82%, which is at the very high, and high level of knowledge in disaster rehabilitation and recovery (72.70%). However, the participants have also a high level of knowledge in disaster response (50.70%). The decision of the overall interpretation is based on the percentage of participants that got the correct response in a true or false objective type of test. Each area is composed of 20 items that are carefully chosen relevant to what is being assessed. The details of these test items in each area, the number of participants that got the correct answer, and its percentage are presented in the following tables.

Table 6. Summary of the Average Percentage of Participants with Correct Answers, the Areas' Overall Mean and Ranking

Areas	Average Percentage of Participants with Correct Answers	Overall Descriptive Interpretation	Rank
Disaster Preparedness	79.82	Very High	1
Disaster Rehabilitation and Recovery	72.70	High	2
Disaster Mitigation and Prevention	61.80	High	3
Disaster Response	50.70	High	4
Overall Percentage	66.26	High	

3.5. Significant Difference in the Participants' Level of Knowledge on Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery When Grouped According to Their Profile

Table 7 indicates the significant difference in the participants' level of knowledge on disaster mitigation and prevention when grouped according to their profiles. The obtained p-values of 0.512, 0.66, 0.156, 0.245, 0.925, and 0.386, which are greater than 0.05 level of significance, indicate the acceptance of the null hypothesis. This means that there is no significant difference in the level of knowledge on disaster mitigation and prevention

when grouped according to age, gender, educational attainment, position in the hospital, level of hospital, and work experience. Therefore, all participants' profiles are not factors that affect the level of knowledge in this area.

Table 7. Significant Difference in the Participants' Level of Knowledge on Disaster Mitigation and Prevention When Grouped According to Their Profiles

Disaster Mitigation and Prevention	Mean % Correct	P-Value	Decision
Age			
23 - 29 years old	62.14	0.512	Accept Ho
30 - 36 years old	57.90		
37 - 43 years old	66.68		
44 - 50 years old	50.00		
51 years old & above	58.35		
Gender			
Male	60.63	0.66	Accept Ho
Female	61.98		
Prefer not to say	65.14		
Educational Attainment			
Associate degree (e.g. AA, AS)	60.32	0.156	Accept Ho
Bachelor's degree (e.g. BA, BS)	63.38		
Doctorate degree (e.g. PhD, EdD)	56.66		
Master's degree (e.g. MA, MS, MEd)	62.23		
Others	58.44		
Position in hospital			
Chief Nursing Officer/Nursing Director	60.61	0.245	Accept Ho
Nurse Supervisor/Nurse Manager	64.10		
Nursing assistant	59.03		
Registered staff nurse	62.83		
Level of Hospital			
Level I	61.58	0.925	Accept Ho
Level II	62.41		
Level III	61.81		
Work Experience			
0 - 5 years	62.34	0.386	Accept Ho
6 - 10 years	58.89		
11 - 15 years	54.77		
16 years and above	56.68		

3.6. Participants Self-Reported Level of Skills on Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery When Grouped According to Their Profile

Table 8 displays the summary of areas' overall mean and ranking. In summary, the overall mean level of skills in the four areas is 3.39, which implies a perceived very high level of skills in all four areas of disaster management. Among the four different areas, the highest mean is obtained on disaster mitigation and prevention (3.44), followed by disaster response (3.42), described as very high level of skills. Similarly, both disaster

preparedness (3.34) and disaster rehabilitation and recovery (3.35) also resulted in a very high level of skills.

Table 8. Summary of Areas' Overall Mean and Ranking

Areas	Overall Mean	DI	Rank
Disaster Mitigation and Prevention	3.44	Very High	1
Disaster Response	3.42	Very High	2
Disaster Rehabilitation and Recovery	3.35	Very High	3
Disaster Preparedness	3.34	Very High	4
Overall Mean	3.39	Very High	

3.7. Significant Difference in the Participants' Self-Reported Level of Skills on Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response and Disaster Rehabilitation and Recovery When Grouped According to the Profile Variables

Table 9 reveals the significant difference in the participants' self-reported level of skills on disaster mitigation and prevention when grouped according to their profiles. The obtained p-values of 0.325, 0.844, 0.067 and 0.12, which are greater than 0.05 level of significance, indicate the acceptance of the null hypothesis. This means that there is no significant difference in the perceived level of skills on disaster mitigation and prevention when grouped according to age, position in the hospital, level of hospital, and work experience. Therefore, these participants' profiles are not factors that affect the level of skills in this area. However, the obtained p-values of 0.009 and 0.039 in gender and educational attainment profiles, which are less than 0.05 level of significance, indicate the rejection of the null hypothesis. This means that these two profiles are factors that affect their perceived level of skills in this area.

Table 9. Significant Difference in the Participants' Self-Reported Level of Skills on Disaster Mitigation and Prevention When Grouped According to Their Profiles

Disaster Mitigation and Prevention	Mean	P-Value	Decision
Age			
23 - 29 years old	3.43	0.325	Accept Ho
30 - 36 years old	3.57		
37 - 43 years old	3.69		
44 - 50 years old	2.67		
51 years old & above	3.44		
Gender			
Male	3.32	0.009	Reject Ho
Female	3.49		
Prefer not to say	2.91		
Educational Attainment			
Associate degree (e.g. AA, AS)	3.33	0.039	Reject Ho
Bachelor's degree (e.g. BA, BS)	3.50		
Doctorate degree (e.g. PhD, EdD)	3.53		
Master's degree (e.g. MA, MS, MEd)	3.58		

Others	3.23		
Position in your hospital			
Chief Nursing Officer/ Nursing Director	3.52	0.844	Accept Ho
Nurse Supervisor/Nurse Manager	3.54		
Nursing Assistant	3.41		
Registered Staff Nurse	3.43		
Level of Hospital			
Level I	3.38	0.067	Accept Ho
Level II	3.45		
Level III	3.65		
Work Experience			
0 - 5 years	3.41	0.12	Accept Ho
6 - 10 years	3.70		
11 - 15 years	3.32		
16 years and above	3.75		

3.8. Participants’ Extent of Involvement in terms of the four areas (Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Rehabilitation and Recovery)

Table 10 illustrates the summary of areas’ overall mean, descriptive interpretation and ranking. In summary, all of the areas obtained an overall mean of 3.44, which is interpreted that the participants’ extent of involvement is of “very great extent.” Among the four areas, the highest mean is obtained on disaster response (3.46), followed closely by disaster mitigation and prevention (3.45). Similarly, very great extent means are obtained for disaster rehabilitation and recovery (3.43) and disaster preparedness (3.42). It implies that the participants’ perception and participation in their involvement in disaster mitigation and prevention, preparedness, response, and rehabilitation and recovery are very satisfactory. Nevertheless, two items have to be considered in future training plans, which include their time in reading to be more knowledgeable about disaster risk reduction and management, and working with the recovery coordinators to restore, redevelop and revitalize communities and healthcare facilities affected by disaster.

Table 10. Summary of Areas’ Overall Mean, Descriptive Interpretation and Ranking

Areas	Overall Mean	DI	Rank
Disaster Response	3.46	Very Great Extent	1
Disaster Mitigation and Prevention	3.45	Very Great Extent	2
Disaster Rehabilitation and Recovery	3.43	Very Great Extent	3
Disaster Preparedness	3.42	Very Great Extent	4
Overall Mean	3.44	Very Great Extent	

3.9. Significant Difference in the Participants’ Extent of Involvement in Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response, and Disaster Rehabilitation and Recovery When Grouped According to Their Profile

Table 11 displays the significant difference in the participants' extent of involvement on disaster mitigation and prevention when grouped according to their profiles. The obtained p-values of 0.15 and 0.26 which are greater than 0.05 level of significance indicate the acceptance of the null hypothesis. This means that there is no significant difference in the perceived extent of involvement in disaster mitigation and prevention when grouped according to age and position in the hospital. Therefore, these participants' age and position in the hospital profiles are not factors that affect their perceived extent of involvement in this area. However, the obtained p-values of 0.013, 0.023, 0.006, and 0.036 in gender, educational attainment, level of hospital, and work experience profiles, which are less than 0.05 level of significance, indicate the rejection of the null hypothesis. This means that these profiles are factors that affect their extent of involvement in this area.

Table 11. Significant Difference in the Participants' Extent of Involvement in Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response, and Disaster Rehabilitation and Recovery When Grouped According to Their Profile

Disaster Mitigation and Prevention	Mean	P-Value	Decision
Age			
23 - 29 years old	3.43	0.15	Accept Ho
30 - 36 years old	3.64		
37 - 43 years old	3.69		
44 - 50 years old	2.67		
51 years old & above	3.47		
Gender			
Male	3.33	0.013	Reject Ho
Female	3.48		
Prefer not to say	2.98		
Educational Attainment			
Associate degree (e.g. AA, AS)	3.33	0.023	Reject Ho
Bachelor's degree (e.g. BA, BS)	3.49		
Doctorate degree (e.g. PhD, EdD)	3.69		
Master's degree (e.g. MA, MS, MEd)	3.63		
Others	3.25		
Position in your hospital			
Chief Nursing Officer/ Nursing Director	3.69	0.26	Accept Ho
Nurse Supervisor/Nurse Manager	3.58		
Nursing Assistant	3.37		
Registered Staff Nurse	3.44		
Level of Hospital			
Level I	3.38	0.006	Reject Ho
Level II	3.44		
Level III	3.70		
Work Experience			
0 - 5 years	3.40	0.036	Reject Ho
6 - 10 years	3.69		
11 - 15 years	3.79		
16 years and above	3.70		

3.10. Significant Relationship Between Participants' Extent of Involvement with Their Level of Awareness, Level of Knowledge, and Self-Reported Level of Skills

Table 12 presents the relationship between the participants' extent of involvement and their level of awareness. The obtained probability value of 0.001 is less than 0.05 level of significance, which leads to the rejection of the null hypothesis. This means that there is a significant relationship between the participants' extent of involvement and level of awareness in all four areas of disaster management. The obtained Pearson's r value of 0.855 indicates a very high positive correlation, which means that the two variables are highly and positively correlated. This means that the participants' higher extent of involvement in all areas of disaster management, the higher level of their awareness. *The relationship between the participants' extent of involvement and their level of knowledge.* The obtained probability value of 0.001 is less than 0.05 level of significance which leads to the rejection of the null hypothesis. This means that there is a significant relationship between the participants' extent of involvement and level of knowledge in all four areas of disaster management. The obtained Pearson's r value of 0.289 indicates a high positive correlation, which means that the two variables are highly and positively correlated. This means that the participants' higher extent of involvement in all areas of disaster management, the higher level of their knowledge. The relationship between the participants' extent of involvement and their self-reported level of skills. The obtained probability value of 0.001 is less than 0.05 level of significance which leads to the rejection of the null hypothesis. This means that there is a significant relationship between the participants' extent of involvement and level of skills in all four areas of disaster management. The obtained Pearson's r value of 0.905 indicates a very high positive correlation, which means that the two variables are highly and positively correlated. This means that the participants' higher extent of involvement in all areas of disaster management, the higher level of their knowledge.

Table 12. Relationship Between Participants' Extent of Involvement with Their Level of Awareness, Level of Knowledge, and Self-Reported Level of Skills

Extent of Involvement vs	Pearson's r	P-Value	Decision
Level of Awareness	0.855	0.001	Reject Ho
Level of Knowledge	0.289	0.001	Reject Ho
Level of Skills	0.905	0.001	Reject Ho

4. Discussion

The study provides a comprehensive analysis of participants' awareness in disaster management, particularly in the areas of disaster mitigation and prevention, preparedness, response, and rehabilitation. The results indicate that the majority of the participants exhibited high levels of awareness, with disaster preparedness ranked the highest. This suggests that nurses in the study are well-informed about the necessity of disaster preparedness in mitigating the impact of disasters on health systems and communities. However, disaster mitigation and prevention ranked lower, indicating a potential gap in long-term risk reduction knowledge. This observation is consistent with prior studies, where disaster preparedness is emphasized more in healthcare training than mitigation strategies, which often require broader policy implementation and community engagement efforts [30,31]. When grouped by demographic profiles, gender was a significant factor influencing awareness, with female nurses showing higher awareness levels than their male counterparts. Age, education, and hospital level did not show significant variations in awareness, suggesting that disaster preparedness is more influenced by the overall disaster education infrastructure rather than demographic variables [32,33].

Participants' levels of knowledge in disaster management also reflected their awareness levels, with disaster preparedness once again ranking the highest. While nurses demonstrated strong theoretical knowledge in preparedness, their knowledge in areas such as disaster response and rehabilitation was relatively lower. This finding aligns with studies that suggest healthcare workers often lack specific technical knowledge in complex disaster response scenarios, such as triage and coordination during large-scale emergencies [34,35]. Significant differences were observed in knowledge levels based on educational attainment and hospital level. Nurses with higher educational qualifications, particularly those with bachelor's degrees and above, demonstrated superior knowledge, while those working in lower-level hospitals exhibited less preparedness and theoretical understanding. These findings reinforce the idea that continuous professional development and targeted education in disaster management are essential to improving nurses' disaster response capabilities [36,37].

Self-reported skills in disaster management were also assessed, with participants expressing high confidence in their abilities, especially in disaster response. However, specific areas like decontamination and post-disaster recovery were identified as areas for improvement. The disparity in self-reported skills across educational levels and hospital settings was significant. Nurses with higher levels of education and those working in advanced hospitals, such as Level III institutions, reported higher skill levels in disaster response. This suggests that hospitals with more resources and better infrastructure tend to provide more comprehensive disaster training, which contributes to higher skill levels among nurses [38,39]. In contrast, nurses in lower-level hospitals may not have the same access to resources, which could hinder their ability to develop critical disaster response skills. This calls for a greater emphasis on practical, hands-on training, including simulations and real-world scenarios, to equip nurses with the skills needed in actual disaster situations.

Regarding involvement, the study found that participants were actively engaged in disaster management activities, particularly in the response phase. However, their involvement in disaster mitigation and recovery was notably lower, suggesting that while nurses are at the forefront of disaster response, their roles in long-term recovery efforts need to be strengthened. This is consistent with findings from other research, which highlight the crucial role of nurses in the post-disaster recovery phase but also emphasize that training programs often focus more on immediate response strategies [40,41]. Gender and hospital level significantly influenced the extent of involvement, with female nurses and those working in Level III hospitals showing higher levels of engagement. These differences underscore the need for hospitals to actively include nurses at all levels in disaster planning and recovery activities, ensuring that their contributions are maximized during both short-term and long-term disaster response efforts.

Lastly, the study revealed a significant relationship between nurses' extent of involvement in disaster management and their awareness, knowledge, and self-reported skills. Nurses who were more involved in disaster-related activities reported higher levels of awareness, knowledge, and skills, indicating that active participation in disaster management enhances overall competence. This finding supports the idea that hands-on involvement is key to improving disaster preparedness among healthcare workers [42,43]. Moreover, integrating disaster management into nursing curricula and professional development programs is critical for fostering a culture of preparedness. As noted in several studies, continued education, simulation-based training, and real-time disaster involvement are essential to ensure that nurses are not only aware of disaster protocols but also capable of implementing them effectively during real-life emergencies [44,45].

4.1. Disaster Management Contingency and Training Plan

The proposed Disaster Management Contingency and Training Plan for nursing service personnel in private hospitals focuses on enhancing competencies in disaster

mitigation, preparedness, response, and recovery (Appendix A). While participants demonstrated high awareness, knowledge, and skills, specific gaps, particularly in disaster response and rehabilitation, require targeted training. Using Pucel's Performance-based Instructional Design, the plan ensures practical, competency-driven training aligned with real-world disaster scenarios. It includes programs to enhance awareness, acquire knowledge, develop skills, and promote involvement, catering to both nurses and support staff. The plan's emphasis on practical skills, such as decontamination procedures and triage, equips personnel for critical tasks during emergencies. Collaboration with local disaster management agencies strengthens institutional preparedness and community response. Addressing challenges like resource allocation and varying participant expertise will require institutional support and regular evaluation. Overall, the plan represents a vital initiative for building a resilient healthcare system capable of managing disaster-related challenges effectively.

4.2. Implications for Practice

The findings of this study emphasize the importance of structured disaster management training programs for nursing personnel in private hospitals. Practical, performance-based instructional designs ensure that nurses develop skills in critical areas such as disaster response, rehabilitation, and recovery. The identified gaps in knowledge and skills, especially among certain demographic groups, highlight the need for targeted interventions tailored to age, educational attainment, and hospital levels. Integrating disaster management topics into nursing curricula will ensure a foundational understanding of these critical competencies. Regular drills, inter-agency collaborations, and investments in hospital infrastructure are necessary to enhance disaster readiness. Moreover, the study underscores the role of leadership in ensuring that hospital protocols align with national disaster management policies. Strengthened communication strategies and resource allocation frameworks can improve hospital-led disaster management systems.

5. Recommendations and Limitations

The study recommends the institutionalization of disaster management training programs for nursing service personnel. Hospitals should adopt the proposed training framework to enhance skills across disaster mitigation, preparedness, response, and recovery. Partnerships with local disaster management offices should be prioritized for collaborative training initiatives. Continuous education through simulations and drills should be mandatory, particularly for nursing staff with lower educational attainment or limited work experience. Hospitals should allocate resources to address gaps in tools and equipment necessary for disaster training. Additionally, implementing disaster management as part of nursing undergraduate and postgraduate curricula will prepare future nurses to respond effectively. Finally, hospital administrators should regularly assess and update disaster management protocols to align with evolving challenges and policies.

The study's focus on private hospitals in Rizal Province limits the generalizability of its findings to other regions or public hospitals. The self-reported nature of some data may introduce bias or inaccuracies in assessing knowledge and skills. Additionally, the exclusion of long-term evaluations post-training limits insights into sustained competency improvements. The study also faced logistical constraints, such as resource limitations and participants' availability, which may have influenced the comprehensiveness of the training plan. Expanding the scope to include diverse healthcare settings, such as community clinics or large public hospitals, could provide a more holistic understanding of disaster preparedness among nursing personnel. Future research should address these limitations by incorporating longitudinal studies and broader geographical coverage.

6. Conclusions

This study highlights the critical role of nursing personnel in hospital-led disaster management and the need for tailored training programs. By addressing gaps in awareness, knowledge, and skills, the proposed contingency and training plan aims to build a resilient healthcare workforce. Structured interventions, such as regular simulations, collaborative training initiatives, and enhanced communication frameworks, are essential for improving disaster readiness. While limitations exist, the study provides a robust foundation for future research and program development. Hospitals adopting the proposed plan can ensure compliance with national disaster policies while fostering a culture of preparedness. Ultimately, the study reinforces the necessity of proactive measures to strengthen the healthcare system's response to disasters, ensuring better outcomes for patients and communities.

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Conflicts of Interest: “The authors declare no conflict of interest.”

Appendix A

<i>Title</i> Overview of Disaster Management Contingency and Training Plan for Nursing Service Personnel of Private Hospitals Rizal Province	
Rationale	<p>The Overview of Disaster Management Contingency and Training Plan for Nursing Service Personnel of Private Hospitals Rizal Province is created to address the needs of nurses and staff who are directly or indirectly involved in the four areas of disaster management: mitigation and prevention, preparedness, response, and rehabilitation and recovery. The identified needs are based on the findings of the study that are presented in Table 500.</p> <p>While the participants of this study demonstrated an overall high level of awareness, knowledge, skills, and great extent of involvement in disaster management, some indicators in each area of mitigation and prevention, preparedness, response, and rehabilitation and recovery require a revisit for specific training for specific targets of the hospital nursing staff and other personnel.</p>
Rationale	<p>Disaster planning, which involves designing a training manual is a necessary step to prepare the nurses and other staff for any</p>

	<p>implementation of disaster management plans; thus, this overview of contingency and training plan is created. Its purpose is to provide a supplementary training plan that addresses the specific needs of the nursing service personnel of private hospitals in the province of Rizal.</p>			
<p>Beneficiaries</p>	<p>The primary beneficiaries of this contingency and training plan are the nursing service personnel of private hospitals in Rizal Province, which is aimed at enhancing their level of awareness, knowledge, skills, and extent of involvement in disaster management.</p> <p>Next, the private hospital administrators and nursing administrators are also beneficiaries as they can use this disaster management contingency and training plan as a guide for any in-service professional development training for their nursing service personnel.</p> <p>Finally, the hospital disaster and management team and ancillary department may benefit from this as they are provided with a supplementary contingency and training plan that they may want to use as an additional reference for their own institutionalized training program.</p>			
<p>Training Design Model</p>	<p>This contingency and training plan design uses Pucel's Performance-based Instructional Design, which is found to be the most appropriate training design as it provides detailed guidelines in planning for any type of training for technical knowledge and skills. The descriptions and procedures of this model are presented in Table 500. This training format can be fused with any institutionalized training frameworks of private hospitals.</p>			
<p style="text-align: center;"><i>Target Competencies for the Proposed Contingency and Training Plan</i></p> <p>Background: The identified competencies are the results of a study conducted among the nursing service personnel of private hospitals in the province of Rizal in 2023. Accordingly, the following indicators (competencies) under the participants' levels of awareness, knowledge, and skills, and extent of their involvement in the four areas of Disaster Mitigation and Prevention, Disaster Preparedness, Disaster Response, and Disaster Rehabilitation and Recovery obtained the lowest mean averages, which would be the focus of the contingency and training plan. The creation of a supplementary plan based on selected areas supports the call of Panao (2022) to provide a training that is flexible and workable to a target group that shares the same strengths and weaknesses, and needs.</p>				
<p>PRE-DISASTER TRAINING PHASE 1</p>				
	<p>Awareness</p>	<p>Knowledge</p>	<p>Skills</p>	<p>Involvement</p>
<p>Mitigation and</p>	<p>Disaster Mitigation</p>	<p>The NDRRMC is responsible</p>	<p>Identify</p>	<p>Take part in updating</p>

<p>Prevention</p>	<p>primarily includes engineering techniques and hazard-resilient construction, and improved environmental policies and public awareness.</p>	<p>for coordinating preparedness, response, prevention and mitigation, and rehabilitation and recovery with government agencies only.</p> <p>The DOH is responsible for the implementation of the Disaster Response, Rehabilitation, and Recovery under the National Disaster Risk Reduction and Management Plan (NDRRMP) (2011-2028).</p> <p>The AO No. 2017-0007 or the “Guidelines and Standards on the Delivery of Essential Health Services in Emergencies and Disasters” mandates only private hospitals to deliver uninterrupted essential health services in a coordinated and seamless manner.</p>	<p>vulnerable populations and coordinate activities to reduce risk.</p>	<p>disaster risk reduction and management plans on a regular basis in my workplace.</p>
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PRE-DISASTER TRAINING PHASE 2
 DISASTER SCENARIO TRAINING PHASE 1

	Awareness	Knowledge	Skills	Involvement
<p>Preparedness</p>	<p>As an implementing partner, DOH helps in conducting risk assessments, contingency planning, knowledge management and training activities.</p>	<p>The location of a disaster event does not affect the timeliness and sustainability of support.</p>	<p>Perform basic crisis communication skills during emergency/disaster</p>	<p>Extend time reading to be more knowledgeable about disaster risk reduction and management.</p>

			events.	
DISASTER SCENARIO TRAINING PHASE 2				
	Awareness	Knowledge	Skills	Involvement
Response	Disaster Response is predominantly focused on immediate and short-term needs.	The response to a disaster usually requires only one level of response. Assessing nursing care needs and collecting information are based on the type of disaster. Emergency Care refers to the prioritization of patient care based on the severity of injury/illness, prognosis, and availability of resources.	Operate any decontamination procedures.	Triage patients that come in the Emergency Department during disaster situations.

Table 511. Contingency and Training Plan to Enhance Awareness

Program Description	<p>Level of Program: Industry Training (Basic)</p> <p>Expected Length of Program: 35 to 50 Minutes</p> <p>Program Focus: Awareness</p> <p>Instructional Setting: Self-paced and Hospital-based</p> <p>Relationships to Other Programs: LGU (NDDRMC)training</p> <p>Special Learner Characteristics: Full-time / Part-time nurses and staff</p>
Content Analysis	<p>Function Identification: To enhance level of awareness on the four areas of disaster management.</p> <p>Behavior Analysis: Cognitive (awareness)</p> <p>Behavior Detailing</p> <p>Procedure: Self-paced (Self-Learning)</p>
	<p>Content:</p> <ol style="list-style-type: none"> 1. Purpose of Disaster Mitigation 2. DOH Roles in Disaster Preparedness 3. Immediate and Short-Term Needs in Disaster Response 4. Purpose of Disaster Rehabilitation
Content Selection	<p>Significance: Ensures that all participants are aware of the purposes of Disaster Mitigation and Disaster Rehabilitation, DOH roles in Disaster Preparedness, and identification of immediate and short-term</p>

	<p>needs in Disaster Response</p> <p>Handout Reading: 20-30 minutes</p> <p>Video Watching: 15-20 minutes</p> <p>Self-evaluation: No time limit</p>
Content Sequencing	<p>Independent: Basic Awareness</p> <p>Purposes of Disaster Mitigation, Preparedness, Response, and Rehabilitation</p> <p>Roles of DOH in Preparedness</p> <p>Immediate and Short-Term Needs in Disaster Response</p>
Lesson Structuring, Delivery Formatting, Evaluation and Feedback	<p>Topic 1: Purposes of Disaster Mitigation, Preparedness, Response, and Rehabilitation</p> <p>Objective: To fully understand the purposes of Disaster Mitigation, Preparedness, Response, and Rehabilitation by comparing each area.</p> <p>Topic 2: Roles of DOH in Disaster Preparedness</p>
	<p>Objective: To understand the roles of DOH in Disaster Preparedness by identifying the tasks given to it.</p> <p>Topic 3: Immediate and Short-Term Needs in Disaster Response</p> <p>Objective: To enumerate the immediate and short-term needs in Disaster Response</p> <p>Delivery: Self-Paced Learning using handout and short instructional video</p> <p>Evaluation: Self-Assessment using Quizlet</p>

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